

25X1A

INDEX TO ATTACHED XL FILE (Reference to Roman numerals protruding from side)

I. I think you will want to read all or most of this, including the ORE plan

25X1A and the Director's reactions to the same. Note the emphasis as of the early-Hillenkoetter period, on "Requirements." Also on the idea of detailed world coverage kept up to date. Apparently the idea was that if you could tell the Field what you wanted, then the field would get it for you; thus you would be in position to write down everything there was to know about anything and everything that was going on in the globe. Should users of intelligence have any question to answer, all they need do was to look it up, under the appropriate heading, in this day-to-day encyclopedia. [redacted] actually tried something like this in the Western European Branch, requiring a daily, weekly, monthly, and quarterly report on each country of his domain whether anything was happening there or not. It wasted an enormous amount of time, and the results were deplorable. I have a hunch that the Director's comments on the ORE plan are actually his. If so, this may be a good index as to the Admiral's reactions to what his Agency should do after he had got himself somewhat worked into his job. Note how NIE idea had got lost.

II. A good ~~idzzxof~~ example of Edgar's nastiness. The "raping" in question amounted to nothing but a fairly lurid story for one day's newspaper headlines. ORE knew this and consequently did not waste much time ~~rapori~~ commenting on the incident. Note the Edgar didn't get away with it.

III. Evidently the Vandenberg idea of what ORE should do. Seem to be a good many extraneous functions.

IV. Here is the idea of the small elite group supported by the Agencies vs. the large research body turning up in connection with the ORE Science Branch. Note the shift in point of view reflected.

25X1A V. Here, [redacted] having been pushed into the Vandenberg research idea, realizes that analysts can't write and that if you want to get anything intelligible out of them, you have to have someone who can do the writing for them. He tries to get around this by having such persons in each branch. This was tried after a fashion, but it didn't work for various reasons discussed elsewhere.

25X1A VI. The [redacted] Plan papers.

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